2019 Budget Summary	2018 August (Cash Basis)	2018 Budget	2019 Budget	Budgetary Points and Explanations 2019
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Dues Revenue				
Owner Dues - LOTS	328,755	490,140	490,140	Monthly dues from Single Family/Duplex Residences at \$105.00 per Month
Owner Dues - UNITS	361,305	542,610	542,610	Monthly dues from Town Homes / Condominiums at \$105.00 per Month
Tenant Dues	16,555	14,000	20,000	Monthly dues from additional Homestead renters - \$70 per month
Member Dues	207,869	290,000	300,000	Monthly dues from Non-resident members in 2 levels. 2017 Inc. \$110 and \$150

Activity Revenue				
Guest Fees	22,571	15,000	20,000	\$15 per day charge for local guests of members
Locker Revenue	640	700	900	\$8 per month fee for permanent locker
Kids Camp	95,055	75,000	85,000	Summer 3 month program 5 days a week, after school 5 days 3 hours
Babysitting	2,390	3,500	3,500	Daily Childcare at \$6 PH
Swimming	6,860	10,000	12,500	Swim lessons and group instruction (Eagle-Vail New Pool Open)
Personal Training	110,900	115,000	125,000	Gross income from in house trainers and Pilates instruction
Personal Train Contractor Rental	5,200	7,800	7,800	Rent from trainer that rents the weight room
Design Review Fees	2,758	1,000	1,000	DRC fees and fines
Statement Prep Fee	2,000	2,000	3,000	\$100 fee charged for title papers preparation
Aerobics Revenue	1,463	500	500	Specialty class income
Deposits Forfeited	0	100	100	Initiation deposits from old members forfeited
Late Fees	5,838	8,000	7,000	Fees imposed on delinquent accounts
Rental/Property Revenue	57,849	82,000	82,000	Rent from Montessori school, HCC10, managers Apt. #2, AT&T
Interest Income	12,360	18,000	18,000	Interest from bank accounts and CD's.
Administrative set-up Fee	5,500	7,500	7,500	\$250 new membership administration fee
Racquet Sports Revenue	155,425	225,000	225,000	Tennis income from lessons, leagues, clinics, and tournaments
Pro Shop	13,431	20,000	20,000	Pro shop clothing, food & beverage, and equipment
TOTAL INCOME	1,414,724	1,927,950	1,971,550	

Activity Expense				
Kids Camp Expense	8,842	8,500	9,500	Snacks and supplies for kids camp
Babysitting	420	1,000	1,000	Snacks, teaching supplies, and minor upgrades
Swimming Expense	100	1,000	1,000	Replacement equipment and marketing for program
Aerobics Room Expense	5,336	5,000	6,000	Equipment, software, and average repair for rooms
Racquet Sports Expense	12,875	15,000	15,000	Consumables, tournament expenses, and special events
Cardio Expense	6,153	10,000	10,000	Equipment, software, and average repair.
Weight Room Expense	4,971	7,000	7,000	Replacement equipment and maintenance
Pro Shop COG	9,190	12,500	12,500	Cost of all goods including shipping

## Maintenance Expense

Pool Maintenance	8,354	10,000	10,000	Pool room maintenance and repair
Pool Chemicals	2,483	5,000	5,000	All pool and spa specific chemicals
Tennis Court Maintenance	6,684	9,000	9,000	Indoor and outdoor tennis court maintenance and equipment
Cleaning Supplies	16,408	19,000	21,000	Cleaning products, plastics, paper goods and chemicals
Maintenance Supplies	6,369	7,500	8,000	All supplies, parts, and consumables for HCC
Linens	1,975	4,000	3,500	Towels
Locker Room Amenities	321	3,000	3,000	Locker room soaps, mats, and improvements
DMX Cable Expense	5,370	9,000	10,000	DirecTV, XM music, and internet
Building Maintenance	6,990	22,000	20,000	HCC maintenance for the interior and exterior
Maintenance Equipment	2,935	6,500	6,500	New equipment and repair for maintenance department

Grounds Expense				
Truck Expense	3,573	6,000	6,000	Maintenance and fuel for Homestead truck and equipment
Grounds	13,543	20,000	20,000	Maintenance on HCC exterior, open space and park
Snow Removal	587	2,000	2,000	Maintenance on snow removal equipment and fuel
Landscape Maintenance	11,830	20,000	20,000	Maintenance for all Homestead open space, trails, and parks. Dog bags

Membership Expense				
Special Events	17,014	40,000	44,000	Events in 2019
Member Communications	1,365	3,500	3,500	Newsletter and web/email communication
Meeting Expense	1,768	2,500	2,500	Board, committee, and employee meetings
Postage	3,567	6,000	6,000	Newsletter and other mailings
Design Review Expense	1,801	2,000	2,000	Staff architect fee and enforcement costs

2019 Budget Summary	2018 August (Cash Basis)	2018 Budget	2019 Budget	Budgetary Points and Explanations 2019
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Utilities Expense				
Telephone	3,154	3,600	4,200	
Electric	33,567	42,000	47,000	
Natural Gas	11,904	21,000	19,000	
Water	30,433	42,000	42,000	Includes all HCC, landscaping irrigation watering, clay courts
Trash Removal	2,712	5,500	5,500	
Operating Expense				
Salaries and Wages	496,303	814,940	841,741	All payroll and personnel, Including commission percentages
Payroll Taxes	46,484	73,344	81,549	Based on 9.7% of total payroll (company paid taxes)
Property Taxes	9,148	15,000	15,000	
Bad Debts	782	4,000	2,000	Foreclosure Bankruptcy losses
Education	3,320	10,000	10,000	Staff, board, and HOA education
Association Membership Fees	775	500	500	Local and nationwide membership
Bank Charges	3,890	5,000	5,000	CC%
Office Supplies	15,129	24,500	26,000	Technology, office supplies, and monthly operating software fee increase
Copier Lease	6,064	7,290	8,000	Copier lease
Employee Expense	4,994	14,000	14,000	Uniforms, job ads, employee events, training materials, ski passes, etc.
Accounting	32,009	45,000	49,000	Tax work, bookkeeping, yearly review, and monthly review
Legal	418	8,000	5,000	
Homestead CCTH Dues	3,104	4,656	4,656	Monthly Dues
Insurance	56,529	103,216	100,000	D&O, liability, workers comp, umbrella, heath
Other Expense	3,769	7,000	7,000	ASG changes, trails map and signs, other
December Frind	I			
Reserve Fund				
Loan Payment & Cap. Imp.	113,389	170,084	,	Capital improvements (Includes Loan Pay)
Replacement Reserve	166,880	250,320	,	Board set reserve contribution based on 2016 reserve study
TOTAL OPERATING EXPENSES	1,205,581	1,927,950	1,971,550	
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Grand Totals				

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TOTAL INCOME	1,414,72	4 1,927,950	1,971,550	
TOTAL EXPENSE	1,205,58	1 1,927,950	1,971,550	
NET INCOME (LOSS)	209,14	3 0	0	